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Land Use:

1. The residential population in Portland will continue to increase in the coming years. How can the city expand its residential population while ensuring that there are housing opportunities for all income levels?

Although the residential population in Portland is on the rise, we are seeing a mass migration of families leaving Portland because they cannot afford to live here. In the last decade, our schools have lost over 11,000 children and \$60 million in revenue. Working and middle class families are moving to places like Tigard, Vancouver and Beaverton because Portland is out of their price range. At the same time, we are subsidizing million dollar condos in the Pearl District and the South Waterfront.

We need to reevaluate the use of Urban Renewal Areas. These incredibly powerful tools are all too often being used to benefit only the wealthiest in our community, not working and middle class families and individuals. I have also proposed investing in a reinvigorated "Homestead" program that would offer \$10,000 grants to lower income, first time homebuyers if they live in the house for more than 5 years. I also support the schools-families-housing initiative that would like housing with school facility needs. By concentrating the resources at our disposal on helping working and middle class families and individuals we can assure that Portland's residential growth accommodates everyone.

Lastly, the city needs to take the 30% set aside for affordable housing that has been given to PDC and give it to the Bureau of Housing and Community Development. PDC's goal of increasing our tax base is completely contradictory to the goal of increasing the amount of affordable housing. We should give the 30% set aside for affordable housing directly to a bureau that wants to create affordable housing, not a bureau that wants to create more million dollar condos.

2. The need to encourage increased employment and business vitality in the city will be critical to supporting Portland's expanding population. How do you propose to support business development in the city without sacrificing neighborhood livability and critical residential amenities such as open space?

An economy based on the foundation of small, local business will not only be able to weather any economic storm, but will also preserve what is unique about Portland. I am the only candidate in this race that currently owns and operates a small business (Portland Duck Tours). On the City Council, I will demand that resources be used to create more opportunity for entrepreneurs, not to pave the way for big box stores to enter Portland. Programs such as the revolving loan fund can leverage a tremendous amount of capital at very low risk for the city. Small business owners like myself

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guarantee the loans themselves, resulting in a very low default rate. Empowering small business owners with low interest (or even market rate interest) loans will create a stable economic base in Portland.

Transportation:

1. Increased congestion in the city will affect the local economy and public health as well as contribute to global warming. How will you ensure that the people and goods will be able to move smoothly in and out of the city? How will you pay for these improvements?

More so than any of my opponents, I have made improving basic infrastructure one of the central issues of my campaign. After becoming the second candidate in the city to be certified for public funding, I became the first, and thus far only candidate to spend public campaign funds on a community improvement project. With the help of volunteers and local residents, I filled potholes on an unimproved road in Southeast Portland. The road was in extremely dangerous condition. Local residents informed me that they needed four-wheel drive to get down their own street.

Urban Renewal Areas are draining money away from basic services. To add to the problem, City Hall is spending money on pet projects like the Ariel Tram rather than paving the 127 miles of unimproved roads in Portland. This represents misplaced priorities. We can fund improvements to our community's infrastructure if we use funding for what it is intended -- to help the people of Portland, not wealthy special interests.

2. Pedestrian and bicycle safety are chief concerns for Northeast neighbors. What initiatives do you plan to undertake to ensure that residents can safely walk and bike to work, shop and play? How will you pay for these improvements?

Ethos sits at a very busy intersection. Over the past couple years, two Ethos staff members have been hit by cars. This could have been easily avoided had the traffic lights been retimed after the first incident occurred. Portland citizens shouldn't have had to call City Council members from the emergency room to get problem intersections fixed (like I did). City Hall needs to be more responsive to the basic safety needs of citizens in every neighborhood throughout Portland. The main way we can pay for these improvements is by stopping "development" that benefits only the wealthy few. Projects like the Tram, the Armory, and the Macy's Luxury Hotel renovation pull money away from projects that benefit working families and individuals throughout Portland.

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Public Safety:

1. We have seen a significant spike in gang activity and youth violence, however the East precinct continues to be understaffed and funding for gang and youth intervention programs are also very low compared to historic levels. How do you plan on addressing issues of gang and youth violence in Northeast Portland? What increase in funding for the East precinct and intervention programs do you have planned?

I have spent the last 10 years creating after school programs for youth in our community. Today Ethos Music Center, located on the border of North and Northeast Portland, provides programs to over 2,200 children in Portland. Ethos has also partnered with the Police Activities League, helping find children things to do when school isn't in session. Investing in children now, keeps them out of trouble later. Funding after school activities through programs like the Children's Investment Fund is one key step the City can take in reducing youth violence.

We must also increase our investment in the Police Bureau to give them the resources necessary to invest in community policing initiatives. Allowing officers to have a more personal relationship with the communities they serve has proven to be extremely effective. However, this will require significant investment in putting more officers on the street.

2. Graffiti and vandalism continue to cost local businesses thousands and thousands of dollars. What initiatives do you have planned for supporting graffiti abatement, investigation of vandalism, and the prosecution of vandals in the city?

The first major policy proposal we released during this campaign called for the creation of a "Community Corps" program, which would make Portland the flagship city for meaningful civic engagement. Community Corps will harness the power of Portland based AmeriCorps members for sustained, meaningful public service. We launched the initiative at our current campaign headquarters. Our campaign headquarters is located on the corner of NE Killingsworth and Williams. The building, which had been boarded up for thirty years, was covered with graffiti. With the help of volunteers we were able to completely renovate the facility. After the election is over, we will return it to the Albina Women's League, the nonprofit that owns in.

In the previous answer I discussed "community policing" strategies as a way to reduce youth crime and gang violence. However, I believe the most effective way to improve the quality of life in our neighborhoods is by organizing, coming together and making the change we want to see happen.

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Neighborhood Associations:

What role will Neighborhood Associations play in your policy development and policy-making decisions? What specific initiatives do you have planned to ensure that council does not ignore neighborhood concerns?

I have proposed a "Community Corps" program that will empower Neighborhood Associations by giving them the tools they need to address the concerns of their community. Neighborhood Associations perform some of the most vital functions in contributing to the livability of our city. By allocating AmeriCorps members to Neighborhood Associations, these extremely important community-based groups will have the resources necessary to defend Portland neighborhoods from unscrupulous developers.